

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **May 2018**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (63,793)	\$ (79,368)	\$ (49,742)	\$ 15,575	20%	\$ (14,051)	-28%	Private Amenities	\$ 117,012	\$ (12,688)	-10%	\$ (8,897)	-7%	\$ (180,805)	\$ 28,263	14%	\$ (5,154)	-3%
(8,432)	(6,338)	(6,457)	(2,094)	-33%	(1,975)	-31%	Trout Creek Rec Ctr	65,066	(3,634)	-5%	(1,039)	-2%	(73,498)	1,540	2%	(936)	-1%
(1,743)	(12,226)	(4,037)	10,483	86%	2,294	57%	Aquatics	12,012	(1,788)	-13%	1,012	9%	(13,755)	12,271	47%	1,282	9%
(27,902)	(24,692)	(13,201)	(3,210)	-13%	(14,701)	-111%	Beach Club Marina	16,988	(5,012)	-23%	(5,773)	-25%	(44,891)	1,801	4%	(8,928)	-25%
(3,368)	(5,253)	(2,969)	1,885	36%	(399)	-13%	Tennis Center	22,705	(1,795)	-7%	(3,232)	-12%	(26,073)	3,680	12%	2,833	10%
(14,831)	(19,468)	(15,850)	4,637	24%	1,019	6%	Day Camps	240	240	0%	135	129%	(15,071)	4,397	23%	884	6%
(7,517)	(11,391)	(7,228)	3,874	34%	(289)	-4%	Recreation Programs	-	(700)	-100%	-	0%	(7,517)	4,574	38%	(289)	-4%
(299,774)	(322,049)	(341,459)	22,275	7%	41,685	12%	Public Amenities	232,766	8,166	4%	67,396	41%	(532,540)	14,109	3%	(25,711)	-5%
(67,052)	(63,006)	(71,764)	(4,046)	-6%	4,712	7%	Downhill Ski	308	308	0%	(285)	-48%	(67,360)	(4,354)	-7%	4,996	7%
(17,789)	(14,207)	(14,094)	(3,582)	-25%	(3,695)	-26%	Cross Country Ski	201	201	0%	201	0%	(17,990)	(3,783)	-27%	(3,896)	-28%
(2,735)	(2,284)	(2,780)	(451)	-20%	46	2%	Snowplay	-	-	0%	-	0%	(2,735)	(451)	-20%	46	2%
(98,852)	(110,728)	(110,299)	11,876	11%	11,447	10%	Golf	45,599	5,299	13%	35,943	372%	(144,451)	6,577	4%	(24,496)	-20%
(3,729)	(3,317)	(2,760)	(412)	-12%	(969)	-35%	Campground	-	-	0%	-	0%	(3,729)	(412)	-12%	(969)	-35%
(25,934)	(29,621)	(26,962)	3,687	12%	1,029	4%	Equestrian	196	196	0%	132	208%	(26,130)	3,491	12%	896	3%
(392)	663	(803)	(1,055)	-159%	411	51%	Bikeworks	13,528	(2,272)	-14%	(972)	-7%	(13,921)	1,216	8%	1,383	9%
(16,602)	(13,918)	(9,626)	(2,684)	-19%	(6,976)	-72%	Trails	15	15	0%	15	0%	(16,617)	(2,699)	-19%	(6,991)	-73%
(22,818)	(31,217)	(60,186)	8,399	27%	37,369	62%	The Lodge	131,658	2,458	2%	25,268	24%	(154,475)	5,942	4%	12,101	7%
(17,295)	(28,127)	(14,212)	10,832	39%	(3,083)	-22%	Summer Food and Bev	3,806	(3,194)	-46%	2,906	323%	(21,102)	14,025	40%	(5,989)	-40%
(18,022)	(12,937)	(12,882)	(5,085)	-39%	(5,141)	-40%	Pizza on the Hill	23,581	3,181	16%	2,742	13%	(41,603)	(8,266)	-25%	(7,883)	-23%
(8,553)	(13,350)	(15,089)	4,797	36%	6,536	43%	Alder Creek Café	13,873	1,973	17%	1,444	12%	(22,426)	2,824	11%	5,092	19%
(363,568)	(401,417)	(391,202)	37,849	9%	27,634	7%	Amenities Total	349,777	(4,523)	-1%	58,499	20%	(713,345)	42,372	6%	(30,865)	-5%
(525,737)	(490,583)	(442,758)	(35,154)	-7%	(82,979)	-19%	HOA & Amenities Support Services	92,782	30,082	48%	34,261	59%	(618,520)	(65,237)	-12%	(117,240)	-23%
(82,086)	(63,895)	(59,444)	(18,191)	-28%	(22,643)	-38%	General	-	-	0%	-	0%	(82,086)	(18,191)	-28%	(22,643)	-38%
(65,241)	(50,095)	(44,102)	(15,146)	-30%	(21,139)	-48%	Administration	20,074	9,674	93%	6,376	47%	(85,315)	(24,820)	-41%	(27,515)	-48%
(33,618)	(46,996)	(53,124)	13,378	28%	19,506	37%	Communications	40,781	21,781	115%	26,253	181%	(74,399)	(8,403)	-13%	(6,747)	-10%
(57,539)	(53,562)	(48,094)	(3,977)	-7%	(9,445)	-20%	Information Tech	-	-	0%	-	0%	(57,539)	(3,977)	-7%	(9,445)	-20%
(65,728)	(66,332)	(56,757)	604	1%	(8,971)	-16%	Accounting	196	(4)	-2%	(95)	-33%	(65,924)	608	1%	(8,876)	-16%
(26,900)	(28,839)	(23,141)	1,939	7%	(3,759)	-16%	Human Resources	-	-	0%	-	0%	(26,900)	1,939	7%	(3,759)	-16%
(12,651)	(19,373)	(15,850)	6,722	35%	3,199	20%	Architectural Standards	17,477	(1,923)	-10%	3,806	28%	(30,128)	8,645	22%	(607)	-2%
(9,617)	(9,046)	(5,256)	(571)	-6%	(4,361)	-83%	Member Services	13,805	105	1%	(884)	-6%	(23,422)	(676)	-3%	(3,477)	-17%
(23,312)	(27,343)	(24,096)	4,031	15%	784	3%	Risk & Facility Admin	-	-	0%	-	0%	(23,312)	4,031	15%	784	3%
(80,799)	(60,873)	(46,830)	(19,926)	-33%	(33,969)	-73%	Forestry	450	450	0%	(1,195)	-73%	(81,249)	(20,376)	-33%	(32,774)	-68%
(68,245)	(64,229)	(66,064)	(4,016)	-6%	(2,181)	-3%	Maintenance	-	-	0%	-	0%	(68,245)	(4,016)	-6%	(2,181)	-3%
\$ (889,305)	\$ (892,000)	\$ (833,960)	\$ 2,695	0%	\$ (55,345)	-7%	TDA Operating Fund	\$ 442,560	\$ 25,560	6%	\$ 92,760	27%	\$ (1,331,865)	\$ (22,865)	-2%	\$ (148,105)	-13%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the five months ending May 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (114,124)	\$ (200,713)	\$ (108,869)	\$ 86,589	43%	\$ (5,255)	-5%	Private Amenities	\$ 458,973	\$ 24,473	6%	\$ 24,430	6%	\$ (573,098)	\$ 62,115	10%	\$ (29,686)	-5%
6,941	(64,175)	33,619	71,116	111%	(26,677)	-79%	Trout Creek Rec Ctr	380,661	56,561	17%	1,267	0%	(373,720)	14,555	4%	(27,944)	-8%
21,506	(18,236)	2,100	39,742	218%	19,406	924%	Aquatics	81,114	19,314	31%	11,945	17%	(59,608)	20,428	26%	7,462	11%
(56,731)	(48,938)	(48,233)	(7,793)	-16%	(8,498)	-18%	Beach Club Marina	13,661	(8,339)	-38%	5,001	58%	(70,392)	546	1%	(13,499)	-24%
(51,260)	(11,541)	(58,129)	(39,719)	-344%	6,870	12%	Tennis Center	(17,003)	(41,503)	-169%	5,857	26%	(34,256)	1,785	5%	1,013	3%
(15,181)	(19,778)	(16,951)	4,597	23%	1,770	10%	Day Camps	255	255	0%	75	42%	(15,436)	4,342	22%	1,695	10%
(19,400)	(38,045)	(21,274)	18,645	49%	1,874	9%	Recreation Programs	285	(1,815)	-86%	285	0%	(19,686)	20,459	51%	1,588	7%
122,100	335,073	900,980	(212,973)	-64%	(778,880)	-86%	Public Amenities	4,173,068	(185,532)	-4%	(1,238,668)	-23%	(4,050,968)	(27,441)	-1%	459,788	10%
559,260	740,473	1,072,602	(181,213)	-24%	(513,342)	-48%	Downhill Ski	2,351,137	(72,763)	-3%	(769,014)	-25%	(1,791,876)	(108,449)	-6%	255,673	12%
221,065	223,999	347,846	(2,934)	-1%	(126,780)	-36%	Cross Country Ski	633,243	(86,757)	-12%	(277,344)	-30%	(412,178)	83,823	17%	150,563	27%
49,879	85,803	154,207	(35,924)	-42%	(104,328)	-68%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(79,065)	23,132	23%	15,647	17%
(252,195)	(295,662)	(282,150)	43,467	15%	29,956	11%	Golf	47,624	5,324	13%	36,587	331%	(299,818)	38,144	11%	(6,631)	-2%
(13,183)	(13,055)	(12,512)	(128)	-1%	(671)	-5%	Campground	-	-	0%	-	0%	(13,183)	(128)	-1%	(671)	-5%
(53,350)	(51,709)	(48,127)	(1,641)	-3%	(5,224)	-11%	Equestrian	211	211	0%	(173)	-45%	(53,561)	(1,852)	-4%	(5,051)	-10%
(275)	663	(3,338)	(938)	-142%	3,063	92%	Bikeworks	17,410	1,610	10%	2,909	20%	(17,685)	(2,548)	-17%	154	1%
(39,167)	(35,648)	(27,010)	(3,519)	-10%	(12,157)	-45%	Trails	15	15	0%	15	0%	(39,182)	(3,534)	-10%	(12,172)	-45%
(217,608)	(195,748)	(194,530)	(21,860)	-11%	(23,078)	-12%	The Lodge	696,845	16,645	2%	(69,385)	-9%	(914,453)	(38,505)	-4%	46,307	5%
(22,230)	(33,803)	(18,529)	11,573	34%	(3,701)	-20%	Summer Food and Bev	3,806	(3,194)	-46%	2,906	323%	(26,036)	14,767	36%	(6,608)	-34%
(53,414)	(47,014)	(39,668)	(6,400)	-14%	(13,746)	-35%	Pizza on the Hill	163,484	22,384	16%	11,271	7%	(216,898)	(28,784)	-15%	(25,018)	-13%
(56,682)	(43,226)	(47,811)	(13,456)	-31%	(8,871)	-19%	Alder Creek Café	130,349	(9,951)	-7%	(56,465)	-30%	(187,031)	(3,505)	-2%	47,594	20%
7,976	134,360	792,111	(126,384)	-94%	(784,135)	-99%	Amenities Total	4,632,042	(161,058)	-3%	(1,214,238)	-21%	(4,624,066)	34,674	1%	430,103	9%
(2,371,404)	(2,350,360)	(2,216,519)	(21,044)	-1%	(154,885)	-7%	HOA & Amenities Support Services	303,750	14,850	5%	25,692	9%	(2,675,155)	(35,895)	-1%	(180,577)	-7%
(396,560)	(346,515)	(361,525)	(50,045)	-14%	(35,035)	-10%	General	-	-	0%	-	0%	(396,560)	(50,045)	-14%	(35,035)	-10%
(185,043)	(201,697)	(140,602)	16,654	8%	(44,441)	-32%	Administration	130,322	24,222	23%	(12,924)	-9%	(315,365)	(7,568)	-2%	(31,517)	-11%
(216,362)	(218,519)	(183,953)	2,157	1%	(32,409)	-18%	Communications	87,194	194	0%	23,468	37%	(303,556)	1,963	1%	(55,877)	-23%
(278,385)	(274,408)	(250,364)	(3,977)	-1%	(28,020)	-11%	Information Tech	-	-	0%	-	0%	(278,385)	(3,977)	-1%	(28,020)	-11%
(330,279)	(329,032)	(293,079)	(1,247)	0%	(37,200)	-13%	Accounting	2,083	283	16%	(329)	-14%	(332,362)	(1,530)	0%	(36,871)	-12%
(149,514)	(147,551)	(119,701)	(1,963)	-1%	(29,813)	-25%	Human Resources	-	-	0%	-	0%	(149,514)	(1,963)	-1%	(29,813)	-25%
(80,831)	(93,547)	(76,661)	12,716	14%	(4,169)	-5%	Architectural Standards	64,395	(9,905)	-13%	16,529	35%	(145,225)	22,622	13%	(20,698)	-17%
(89,378)	(87,906)	(76,970)	(1,472)	-2%	(12,409)	-16%	Member Services	19,307	(393)	-2%	143	1%	(108,685)	(1,079)	-1%	(12,552)	-13%
(141,622)	(138,021)	(109,719)	(3,601)	-3%	(31,903)	-29%	Risk & Facility Admin	-	-	0%	-	0%	(141,622)	(3,601)	-3%	(31,903)	-29%
(201,969)	(186,872)	(302,399)	(15,097)	-8%	100,430	33%	Forestry	450	450	0%	(1,195)	-73%	(202,419)	(15,547)	-8%	101,625	33%
(301,463)	(326,292)	(301,547)	24,829	8%	85	0%	Maintenance	-	-	0%	-	0%	(301,463)	24,829	8%	85	0%
\$ (2,363,429)	\$ (2,216,000)	\$ (1,424,409)	\$ (147,429)	-7%	\$ (939,020)	-66%	TDA Operating Fund	\$ 4,935,792	\$ (146,208)	-3%	\$ (1,188,546)	-19%	\$ (7,299,221)	\$ (1,221)	0%	\$ 249,526	3%

OpFd Members Equity

2,291,559 12/31/2017

(147,429) YTD unfav var to Budget

2,144,130 5/31/2018 balance **Operating Fund - Summary PnL by Department - YEAR TO DATE**

balance exceeds policy peg by \$898,000

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2018

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%	
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities Support Services	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	Private Amenities	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
(8,289)	378,305	1,291,289	(386,594)	-102%	(1,299,578)	-101%	Public Amenities	5,018,855	(260,613)	-5%	(1,736,584)	-26%	(5,027,144)	(125,981)	-3%	437,007	8%
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
(102,675)	200,760	1,228,843	(303,435)	-151%	(1,331,518)	-108%	Amenities Total	5,527,024	(222,444)	-4%	(1,708,704)	-24%	(5,629,699)	(80,991)	-1%	377,186	6%
(2,624,251)	(2,814,760)	(2,678,991)	190,509	7%	54,740	2%	HOA & Amenities Support Services	302,430	4,430	1%	(12,432)	-4%	(2,926,681)	186,079	6%	67,172	2%
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
\$ (2,726,926)	\$ (2,614,000)	\$ (1,450,148)	\$ (112,926)	4%	\$ (1,276,778)	-88%	TDA Operating Fund	\$ 5,829,454	\$ (218,014)	-4%	\$ (1,721,136)	-23%	\$ (8,556,380)	\$ 105,088	1%	\$ 444,358	5%