

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Winter Months (Nov-Dec) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
\$	\$	\$	\$	Pctg	\$	Pctg	\$	Amount	Pctg	Amount	Pctg	\$	Amount	Pctg	Amount	Pctg	
13,047	589	(1,949)	12,458	2115%	14,997	769%	Private Amenities	178,619	(24,381)	-12%	(16,274)	-8%	(191,890)	29,185	13%	35,963	16%
13,047	589	(1,949)	12,458	2115%	14,997	769%	Trout Creek Rec Ctr	152,434	(23,266)	-13%	(18,216)	-11%	(139,386)	35,725	20%	33,212	19%
3,239	5,980	2,383	(2,741)	-46%	856	36%	Aquatics	26,000	-	0%	2,000	8%	(22,761)	(2,741)	-14%	(1,144)	-5%
(9,810)	(11,491)	(10,934)	1,681	15%	1,124	10%	Beach Club Marina	18	18	0%	18	0%	(9,828)	1,663	14%	1,106	10%
(4,786)	(3,556)	(3,984)	(1,230)	-35%	(802)	-20%	Tennis Center	-	-	0%	-	0%	(4,786)	(1,230)	-35%	(802)	-20%
(711)	(140)	362	(571)	-408%	(1,073)	-296%	Day Camps	-	-	0%	-	0%	(711)	(571)	-408%	(1,073)	-296%
(14,251)	(9,457)	(18,839)	(4,794)	-51%	4,588	24%	Recreation Programs	167	(1,133)	-87%	(76)	-31%	(14,418)	(3,661)	-34%	4,663	24%
409,325	(142,818)	343,304	552,143	387%	66,020	19%	Public Amenities	1,964,063	331,663	20%	(51,890)	-3%	(1,554,738)	220,480	12%	117,911	7%
399,354	(84,316)	368,915	483,670	574%	30,439	8%	Downhill Ski	1,116,957	345,957	45%	40,248	4%	(717,603)	137,713	16%	(9,809)	-1%
155,661	54,987	84,265	100,674	183%	71,396	85%	Cross Country Ski	413,441	151,041	58%	90,141	28%	(257,781)	(50,368)	-24%	(18,746)	-8%
38,963	32,411	35,085	6,552	20%	3,878	11%	Snowplay	65,026	(22,974)	-26%	(7,602)	-10%	(26,064)	29,525	53%	11,480	31%
(76,798)	(66,183)	(56,844)	(10,615)	-16%	(19,954)	-35%	Golf	(120)	(1,120)	-112%	(3,801)	-103%	(76,678)	(9,495)	-14%	(16,153)	-27%
(4,672)	(5,026)	(3,877)	354	7%	(796)	-21%	Campground	-	-	0%	-	0%	(4,672)	354	7%	(796)	-21%
(11,894)	(11,122)	(11,169)	(772)	-7%	(725)	-6%	Equestrian	-	-	0%	-	0%	(11,894)	(772)	-7%	(725)	-6%
(988)	-	(190)	(988)	#####	(798)	-421%	Bikeworks	-	-	0%	-	0%	(988)	(988)	#####	(798)	-421%
(14,539)	(15,641)	6,291	1,102	7%	(20,830)	-331%	Trails	-	-	0%	-	0%	(14,539)	1,102	7%	(20,830)	-331%
(57,401)	(23,763)	(46,968)	(33,638)	-142%	(10,433)	-22%	The Lodge	276,943	(88,757)	-24%	(88,874)	-24%	(334,344)	55,119	14%	78,441	19%
24	(3,027)	(3,229)	3,051	101%	3,253	101%	Summer Food and Bev	500	500	0%	-	0%	(476)	2,551	84%	3,253	87%
(2,204)	(12,124)	(25,070)	9,920	82%	22,866	91%	Pizza on the Hill	-	(73,000)	-100%	(71,393)	-100%	(2,204)	82,920	97%	94,259	98%
(16,181)	(9,014)	(3,905)	(7,167)	-80%	(12,276)	-314%	Alder Creek Caf�	91,315	20,015	28%	(10,610)	-10%	(107,497)	(27,183)	-34%	(1,666)	-2%
396,053	(160,893)	310,343	556,946	346%	85,710	28%	Amenities Total	2,142,682	307,282	17%	(68,164)	-3%	(1,746,628)	249,665	13%	153,874	8%
(1,404,841)	(1,111,107)	(908,406)	(293,734)	-26%	(496,436)	-55%	HOA & Amenities	133,040	42,440	47%	4,869	4%	(1,537,882)	(336,175)	-28%	(501,305)	-48%
(216,951)	(164,822)	(24,650)	(52,129)	-32%	(192,301)	-780%	Support Services	-	-	0%	-	0%	(216,951)	(52,129)	-32%	(192,301)	-780%
(399,397)	(105,664)	(228,179)	(293,733)	-278%	(171,218)	-75%	General	22,935	4,035	21%	6,534	40%	(422,332)	(297,768)	-239%	(177,751)	-73%
(65,648)	(95,720)	(88,060)	30,072	31%	22,412	25%	Administration	37,167	4,467	14%	8,523	30%	(102,815)	25,605	20%	13,889	12%
(107,880)	(111,337)	(102,433)	3,457	3%	(5,447)	-5%	Communications	-	-	0%	-	0%	(107,880)	3,457	3%	(5,447)	-5%
(133,045)	(137,402)	(117,683)	4,357	3%	(15,362)	-13%	Information Tech	560	(40)	-7%	(312)	-36%	(133,605)	4,397	3%	(15,050)	-13%
(67,915)	(88,881)	(71,208)	20,966	24%	3,294	5%	Accounting	-	-	0%	-	0%	(67,915)	20,966	24%	3,294	5%
(33,303)	(40,817)	(37,927)	7,514	18%	4,624	12%	Human Resources	30,544	4,944	19%	2,356	8%	(63,847)	2,570	4%	2,269	3%
(39,562)	(44,209)	(34,731)	4,647	11%	(4,830)	-14%	Architectural Standards	2,533	(1,067)	-30%	(968)	-28%	(42,095)	5,715	12%	(3,862)	-10%
(58,904)	(57,002)	(45,239)	(1,902)	-3%	(13,665)	-30%	Member Services	-	-	0%	-	0%	(58,904)	(1,902)	-3%	(13,665)	-30%
(161,482)	(117,568)	(36,529)	(43,914)	-37%	(124,953)	-342%	Risk & Facility Admin	39,302	30,102	327%	(11,263)	-22%	(200,784)	(74,016)	-58%	(113,691)	-131%
(120,754)	(147,685)	(121,765)	26,931	18%	1,011	1%	Forestry	-	-	0%	-	0%	(120,754)	26,931	18%	1,011	1%
							Maintenance	-	-	0%	-	0%					
\$ (1,008,788)	\$ (1,272,000)	\$ (598,062)	\$ 263,212	21%	\$ (410,726)	-69%	TDA Operating Fund	\$ 2,275,722	\$ 349,722	18%	\$ (63,295)	-3%	\$ (3,284,510)	\$ (86,510)	-3%	\$ (347,431)	-12%